

Curriculum Vitae**MARGARET ANN POTTER**

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Telephone (412) 383-2400; Fax (412) 383-2888; E-mail potterm@edc.pitt.edu**EDUCATION AND TRAINING**

Graduated	University, City, & State	Degree & Field
1971	Mundelein College (now a college of Loyola University), Chicago, Illinois	Bachelor of Arts in Humanities
1973	Illinois Institute of Technology, Chicago, Illinois	Master of Science in Biomedical Science Information
1979	Rutgers School of Law, Newark, New Jersey	Juris Doctor

APPOINTMENTS & POSITIONS**Academic**

Years	Title	Department, School, Institution, & Location
1985-1987	Research Assistant	Department of Health Services Administration, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
1987-1989	Research Associate	Department of Health Services Administration, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
1989-1994	Research Assistant Professor	Department of Health Services Administration, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
1994-2004	Assistant Professor	Department of Health Policy & Management (formerly Health Services Administration), Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
1994-present	Graduate Faculty	University of Pittsburgh, Pittsburgh, PA
1994-1995	Assistant Professor (secondary)	School of Law, University of Pittsburgh, Pittsburgh, PA
1995-present	Associate Dean, Public Health Practice	Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
2004-present	Associate Professor	Department of Health Policy & Management, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA

Non-Academic

Years	Title	Department, School, Institution, & Location
1971-1975	Research Editorial Assistant	West Side Veterans Administration Hospital, Chicago, IL
1975-1977	Research Editor	University of the Health Sciences, The Chicago Medical School, Chicago, IL, and Veterans Administration Hospital, North Chicago, IL
1978	Summer Law Clerk	Office of the New Jersey Attorney General, Princeton, NJ
1979-1982	Associate Attorney	Fuerst, Singer & Yusem, Somerville, NJ
1983	Partner	Fuerst, Singer & Yusem, Somerville, NJ
1985-1987	Project Coordinator	Robert Wood Johnson Foundation Pittsburgh Program for Affordable Health Care, University of Pittsburgh, Pittsburgh, PA
1985-1987	Policy Analyst	University of Pittsburgh Health Policy Institute, Pittsburgh, PA
1987-1995	Associate Director	Health Policy Institute, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
1995-present	Director	Center for Public Health Practice, University of Pittsburgh, Pittsburgh, PA
2002 (January to May)	Visiting Scholar in Prevention Research	Public Health Practice Program Office, Centers for Disease Control & Prevention, Atlanta, GA
2008-2009	Interim Director	Center for Rural Health Practice, University of Pittsburgh at Bradford (beginning March 2008; ending June 2009)

PROFESSIONAL LICENSURE

License	Licensing Body	Government (dates)
Admission to Bar	Supreme Court of New Jersey	State of New Jersey (1979-1991; currently inactive)
Admission to Bar	United States District Court for the District of New Jersey	United States of America (1979-1991; currently inactive)
Admission to Bar	Supreme Court of Pennsylvania	Commonwealth of Pennsylvania (1984-2005; currently inactive)
Admission to Bar	United States District Court for the Western District of Pennsylvania	United States of America (1984-2005; currently inactive)

MEMBERSHIP IN PROFESSIONAL AND SCIENTIFIC SOCIETIES

Years Inclusive	Society
1984-present	Allegheny County Bar Association Health Law Section: Chair (1993)
1992-1993	Allegheny County Bar Association and Allegheny County Medical Society: Chair, Joint Committee on Advance Medical Directives; Member, Uniform Living Will Committee
1985-present	American Society of Law, Medicine & Ethics
1995-present	Council of Practice Coordinators, Association of Schools of Public Health
1995-present	American Public Health Association, Academic Public Health Caucus
1995-present	Pennsylvania Public Health Association
2004-present	Academy Health; and Public Health Systems Research Interest Group
2003-present	Public Health Law Association
2003-present	Public Health Leadership Society

HONORS

Year of Award	Title of Award	Awarding Association
1972-1973	Fellow, National Library of Medicine	National Institutes of Health
1988-1998	Biographee	<i>Who's Who in American Law</i> (6 th through 11 th editions)
1993	Outstanding Teacher	Alumni Society, Graduate School of Public Health, University of Pittsburgh
1995-present	Member	Delta Omega Honor Society in Public Health, Omicron Chapter
2000	First Place Linkages Award by the Council on Linkages Between Public Health Practice & Academia	National Association of County & City Health Officials and Association of State & Territorial Health Officials
2001	Curriculum Innovation Award	Delta Omega Honor Society in Public Health
2002	Scholar	National Public Health Leadership Institute
2003	Academic Public Health Practice	Pennsylvania Public Health Association

PROFESSIONAL ACTIVITIES

Teaching: Courses

Years	Course Number & Title	Credits	Average Enrollment	Faculty Role
1992-1994	HSAdm 2002 “Law and the Public’s Health	3 hours (lecture)	9 students	Primary
1995	LAW 411 “Health Law Survey”	2 hours (lecture)	7 students	Primary
1998	PUBHLT 2003 “The Politics of Public Health in Pennsylvania”	2 hours (lecture)	2 students	Team Member
1999	PUBHLT 2005 “Interdisciplinary Disease Prevention in Rural Communities” (responsible for course planning and evaluation; team-taught with faculty from four colleges and universities and the Western Maryland Area Health Education Center)	3 hours (practicum)	25 students	Team Member
1998-2002	HSAdm 2205 “Independent Study”	3 hours (research paper)	1 student	Primary
2001-2005 (Spring & Fall Terms)	PUBHLT 2008 "Capstone Course: Roundtable Case Series”	1 hour (lecture and problem-based learning)	45 students	Director; Team Member
2006-2009	EOH 2513 “Issues in Bioterrorism”	2 hours (lecture)	14 students	Primary

Lectures

Date(s)	Lecture Title	Course & Institution
Each April, 2000 to 2003	“Public Health Workforce Development”	SUNY-Albany School of Public Health, SPH 569 “ Public Health Leadership”
Each June, 2000 to 2003	“Public Health Workforce Competencies”	HSAdm 2000 “Introduction to Health Services Admin.,” Graduate School of Public Health, University of Pittsburgh
Mar. 26, 2001	"Using Focus Group Methodology,"	Community Health Needs Assessment Course, Graduate School of Public Health, University of Pittsburgh
Sept. 18, 2003	“Epidemiologists in the National Public Health Infrastructure”	Epidemiology Seminar Series, Graduate School of Public Health, University of Pittsburgh
May 4, 2004	“The Smallpox Scenario: Preparing an Integrated Response”	The Ohio State University Public Health Grand Rounds, Columbus, OH
Sept. 9, 2004	“The Public Health Workforce,”	West Virginia University School of Medicine, Public Health Grand Rounds, Morgantown, WV

Date(s)	Lecture Title	Course & Institution
April 27, 2005	“The Public Health System,”	Occupational Medicine Residents Seminar, Graduate School of Public Health, University of Pittsburgh
Nov. 2005; Feb. 2007; Jan. 2008; Jan. 2009	“Legal Foundations of Public Health”	EOH 2505 “Essentials of Public Health,” Graduate School of Public Health, University of Pittsburgh

Continuing Education for Professionals

Date	Continuing Education Title	Audience & Venue
Sept.- Oct. 1993	Pennsylvania Blue Shield Executive Development Course (Facilitator and Lecturer)	Executive MBA Program of the Katz Graduate School of Business, University of Pittsburgh
March 11, 1994	“Health Reform’s Impact on Specialty Practice Relationships”	Pittsburgh Ophthalmology Society 30 th Annual Spring Meeting, Pittsburgh, PA
March 24, 1994	“Managed Competition: Is It the Future or Just an Oxymoron?”	University of Pittsburgh Center for Medical Ethics, Ethics for Lunch Series, Pittsburgh, PA
May 25, 1994	“Health Care’s Future”	11 th Annual Medical Update, Family Health Council, Inc., Pittsburgh, PA
March 20, 1997	“Collaboration for Lifelong Learning: Video-Based Distance Education” (with J.M. Claus)	University of Pittsburgh Faculty in the Teaching Excellence Conference, Center for Instructional Development and Distance Education University of Pittsburgh, Pittsburgh, PA
May 1, 8, 15, 1997	“New and Resurgent Infectious Diseases: Public Health and Private Care” (Program Director and Moderator)	Public health professionals, Video Colloquium Series in Public Health, Center for Public Health Practice, Pittsburgh, PA
June 26, 1997	“Medicaid Managed Care Contracting,” (Program Director)	Public health and hospital professionals, satellite television conference originating in Washington, DC and down-linked to sites in Harrisburg, PA and Pittsburgh, PA cosponsored by the Center for Public Health Practice and the Hospital Council of Western Pennsylvania
Septemb er 12-13, 1997	“Media Communications in Public Health Symposium” (program planner and coordinator)	Public health professionals; cosponsored by the Center for Public Health Practice and the Innovations Project of the American Public Health Association, Pittsburgh, PA,
Nov. 10, 1997	“Privatization of Public Health: Panacea or Pariah”	American Public Health Association Annual Meeting, Indianapolis, IN

Date	Continuing Education Title	Audience & Venue
April 27, 1998	“Interdisciplinary Service Learning to Promote Community Health: Lessons Learned from the Schweitzer Fellows Program Experience” (with K. Hannibal and N. Hojvat-Gallin)	Conference Workshop, Community-Campus Partnerships for Health Conference, Pittsburgh, PA,
April 28, 1998	“Community-Wide Initiatives to Improve Health”	Post-Conference Workshop at Community-Campus Partnerships for Health Conference, Pittsburgh, PA
October 8, 1998	“Public Health Symposium ’98: Change Affecting Pennsylvania’s State and Local Health Agencies” (Program Director and Workshop Facilitator)	Training Day co-sponsored by the Center for Public Health Practice, the Allegheny County Health Department, and the Pennsylvania Department of Health, Harrisburg, PA
Nov. 17, 1998	“Interdisciplinary Course in Chronic-Disease Prevention for Rural Communities” (Conference Session Presider and Co-Author of with S. Dotson, presenter)	Academic Public Health Caucus of the American Public Health Association Annual Meeting, Washington, DC
April 7, 1999	“The Public Health Agency as Learning Organization”	Spring Meeting of the Northeast Regional Public Health Leadership Institute, Rennselaerville, NY
April 29, 1999	“Public Health Workforce Development”	Sixth Annual National Public Health Leadership Development Network Conference, sponsored by the Centers for Disease Control and Prevention, St. Louis, MO
May 12, 1999	Public Health Issues on the Horizon in Allegheny County” (Program Director and Panelist)	Spring Symposium for Public Health Employees and Faculty; co-sponsored by the Center for Public Health Practice and the Allegheny County Health Department, Pittsburgh, PA
June 30 – July 2, 1999	“Distance Learning Readiness of Public Health Agencies” (with V. Dato, presenter)	Seventh Annual Conference on Distance Learning in Public Health, co-sponsored by the U.S. Health Resources and Services Administration, the Centers for Disease Control and Prevention, the Public Health Training Network, and the Association of Schools of Public Health, Bellevue, WA
July 28, 1999	“The Public Health Agency as Learning Organization”	Annual Meeting of the National Association of Local Boards of Health, Salt Lake City, UT
Six presentations in 1999 through 2001	“Orientation to Public Health: Part I – History, Systems and Values” (Course Director, including curriculum, recruitment of lecturers, and content evaluation)	One-hour workshop presented at the Annual Meeting of Pennsylvania Public Health Association, Pittsburgh, PA. Also presented at the Allegheny County Health Department as orientation program for new employees and as mandatory training program for all employees

Date	Continuing Education Title	Audience & Venue
Six presentations in 1999 through 2001	“Orientation to Public Health: Part II – Methods, Core Functions, and Essential Services” (Course Director, including curriculum, selection of lecturers, & evaluation)	One-hour workshop presented at the Annual Meeting of Pennsylvania Public Health Association, Pittsburgh, PA. Also presented at the Allegheny County Health Department as orientation program for new employees and as mandatory training program for all employees.
Six presentations in 1999 through 2001	“Orientation to Public Health: Part III – Law, Policy and Politics” (Course Director, including curriculum, recruitment of lecturers, and content evaluation)	One-hour workshop presented at the Annual Meeting of the Pennsylvania Public Health Association, Pittsburgh, PA. Also presented at the Allegheny County Health Department as orientation program for new employees and as mandatory training program for all employees.
March 23, 2000	“Public Health Law, Policy and Politics”	Northeast Regional Public Health Leadership Institute, Teleconference Lecture
August 11, 2000	“Public Health Law”	In-service training for the staff of the Pennsylvania Department of Health’s Southwest District, Monessen, PA
April 2000, Oct. 2000, Oct. 2001, Sept. 2002	“Public Health Law & Ethics” (6-hour sessions)	Statewide Training Course for public health professionals for the Pennsylvania Public Health Institute of the Pennsylvania Department of Health in four locations: Pocono Mountain, PA, Harrisburg, PA , Philadelphia, PA, Pittsburgh, PA,
October 22, 2004	“Overview of Preparedness Activities by the University of Pittsburgh Center for Public Health Preparedness”	Pennsylvania Rural Development Council, Videoconference Lecture broadcast to 20 sites across Pennsylvania
October 13, 2004	“Advocacy for Public Health Infrastructure”	Annual Meeting of the Pennsylvania Public Health Association, Philadelphia, PA
July 8, 2005	“Preparedness Law & Policy: Recommendations for Pennsylvania’s Elected Officials”	Pennsylvania elected officials; University of Pittsburgh Institute of Politics Forum, Pittsburgh, PA
October 25, 2005	“Pennsylvania’s Public Health Infrastructure: Advocating for a Better System,”	Workshop at the annual meeting of the Pennsylvania Public Health Association, Pittsburgh, PA
February 25, 2006	“What I Wish I Knew When I Started This Job”	County and city public health preparedness directors; Preparedness Summit Conference of the National Association of County & City Health Officials, Washington, DC

Date	Continuing Education Title	Audience & Venue
April 7, 2006	“The Public Health Workforce”	Public health professionals; World Health Day Symposium, Graduate School of Public Health, University of Pittsburgh, Pittsburgh, PA
Sept. 20, 2006	“Starting Up County Health Departments: Policies, Financing, and Lessons Learned”	Workshop at the Annual Meeting of the Pennsylvania Public Health Association, Harrisburg, PA
Nov. 17, 2008	“Public Health Infrastructure in the Commonwealth”	Workshop at the Annual Meeting of the Pennsylvania Public Health Association, Philadelphia, PA
March 9, 2009	“Public Health in Pennsylvania”	Capital Campus Pennsylvania program of the Mercatus Center of George Mason University, Harrisburg, PA

Major Advising for Graduate Student Essays, Theses, and Dissertations

Advisee	Degree, Year	Document Title	Notes
Marsha F. Zak	Master of Public Health Degree in Public and Community Health Services, 1989	Essay “Managerial Monitoring and Control of Legal Expenditures Within a Healthcare Organization”	
Shawn N. Wright	Master of Public Health Degree in Public and Community Health Services, 1990	Essay “1981 Federal Medicaid Reforms of Hospital Inpatient Reimbursement: The Response of Pennsylvania”	Attorney practicing in health law
Mary Catherine Meeks	Master of Public Health Degree in Public and Community Health Services, 1992	Essay “The Patient Self-Determination Act in Practice”	Critical care and hospice nurse
Michael Dustin Shankle	Master of Public Health Degree in Public and Community Health Services, 1996	Essay “Partnership: Innovative Researcher Approaches for the Nineties”	
Jennifer Merriam Bushee	Master of Arts Degree in Medical Ethics, 1997	Essay “Hygienic Hijinks: A Critique of the Public Health Service Violence Prevention Campaign”	
Craig Robbins	Multidisciplinary Masters in Public Health Degree, June 1998	Essay “Physician Practice in Managed Care”	
David W. Doupe	Multidisciplinary Masters in Public Health Degree, July 1998	Essay “The Gathering Storm: The Nurse Administrator Practitioner, Their Role in Health Care”	
Richard Rubin	Multidisciplinary Masters in Public Health Degree, August 1998	“Health Professional Licensure and Dentist Certification”	Public health dentist, Childrens Hospital of P’gh

Advisee	Degree, Year	Document Title	Notes
Lee R. Mandel	Multidisciplinary Masters in Public Health Degree, December 1998	Essay "Medical Licensure in the Telemedicine Context"	
Leslie Tar	Multidisciplinary Masters in Public Health Degree, April 1999	Essay "Handling Medical Waste"	
Chinyere Ekechuku	Multidisciplinary Masters in Public Health Degree, December 2006	Essay "A Model Rotation in Public Health Practice for Clinical Professionals"	
Carla M. Henry	Masters Degree in Behavioral and Community Health Sciences, December 2007	Essay "Understanding Household Disaster Preparedness in Southwestern Pennsylvania"	
Bruce Guerdan	Multidisciplinary Masters in Public Health Degree, anticipated August 2009	Essay "Disaster Preparedness/Disaster Management: The Development of an Assessment Tool to Judge the Adequacy of Community Based Physician Knowledge"	Emergency physician; medical director for Florida National Guard
Jaime Bialor	Master of Public Health Degree in Behavioral and Community Health Sciences, anticipated August 2009	Essay "Impact of Public Health Training for Rural First Responders"	

Service on Master's and Doctoral Committees

Dates	Student	Degree	Title of Dissertation
1993	Anabela Abreu, MD	PhD in Public & Community Health Services (served subsequently as Minister of Health for Portugal)	"Community-Based Primary Care Centers in the United States"
1994	Ella Webster, MD	PhD in Public & Community Health Services	"Lead Screening in Children"
1995-1998	Allison Leak, RN	DrPH in Health Services Administration (incomplete)	"Medical Assistance in Four Western States"

Mentoring of Graduate Students in Field Placements

Dates	Student	Degree/Program	Field Site
2004-2005	James Brian Byers	MSW degree in Community Organizing and Social Administration of the School of Social Work, University of Pittsburgh	Legislative Office for Research Liaison of the Pennsylvania House of Representatives and the Center for Public Health Practice
2005-2006	Tiffany Fitzpatrick	MSW degree in Community Organizing and Social Administration of the School of Social Work, University of Pittsburgh	Legislative Office for Research Liaison of the Pennsylvania House of Representatives and the Center for Public Health Practice
Fall Term 2007	Kristin Rucinski	MSW degree in Community Organizing and Social Administration of the School of Social Work, University of Pittsburgh	Legislative Office for Research Liaison of the Pennsylvania House of Representatives and the Center for Public Health Practice

Research and Training**Grants & Contracts as Principal Investigator**

Years	Grant or Contract Title	Source	Amount	Effort
1991	“A New Health Care System for South-Western Pennsylvania: Vision, Decision, and Strategy”	Allegheny County Medical Society Foundation	\$5,000	2.5%
Oct. 1996 – Sept. 1997	“Video Colloquium Series Project”	U.S. Health Resources & Services Administration (HRSA)	\$20,000	5%
Nov. 1996 – Dec. 1997	“Evaluation of the Community Health Project Under Act 87 of 1996	Pa. Department of Health	\$100,000	10%
July 1996 - July 1997	“Practice Coordinator’s Case Study Project #3”	HRSA	\$10,000	5%
July 1997 – Sept. 1999	“Practice Coordinator’s Case Study Project #4”	Ass’n of Schools of Public Health (ASPH) and HRSA	\$10,000	5%
Sept. 1998 - April 1999	“Evaluation of the Community Health Project”	Pa.. Department of Health	\$50,000	10%
Oct, 1998 - June 1999	“Interdisciplinary Prevention in Rural Communities”	Southwestern Pa. Area Health Education Center	\$5,000	2.5%
Oct. 1998 - Sept. 1999	“Pennsylvania and Northeast Regional Public Health Training	HRSA, through the ASPH	\$90,000	15%

Years	Grant or Contract Title	Source	Amount	Effort
	Project"			
Oct. 1998 - Sept. 1999	"Practice Coordinator's Case Study Project #5"	ASPH and HRSA	\$10,000	5%
March 1999 - July 1999	"Nursing Supplement to Pa. and Northeast Regional Public Health Training Project"	ASPH and HRSA	\$43,000	5%
Jan. 2000 – Dec. 2000	"Practice Coordinator's Case Study Project #6"	ASPH and HRSA	\$10,000	5%
June 2001 – May 2002	"Practice Coordinator's Case Study Project #7"	ASPH and HRSA	\$20,000	5%
Sept. 2000 – Aug. 2005	"Pennsylvania & Ohio Public Health Training Center"	HRSA	\$1.6 million	15%
July 8, 2002 – Sept. 30, 2004	"Center for Public Health Preparedness"	Centers for Disease Control & Prevention (CDC)	\$2.25 million	20%
Sept. 2003 – Aug. 2004	"Geographic Expansion of Preparedness Center"	CDC	\$241,000	20%
Sept. 2004 – Aug. 2009	"Center for Public Health Preparedness" (assumed Co-Director role after Jan. 1, 2006)	CDC	\$5.4 million	20%
Oct. 2004 – Oct. 2005	"Feasibility of Institutional Alignment of Allegheny County Health Department and Center for Public Health Practice"	Jewish Healthcare Foundation	\$10,000	In-kind
Oct. 2004 – Oct. 2005	"Feasibility of Institutional Alignment of Allegheny County Health Department and Center for Public Health Practice"	Pittsburgh Foundation	\$10,000	In-kind
Oct. 2004 – Oct. 2005	"Feasibility of Institutional Alignment of Allegheny County Health Department and Center for Public Health Practice"	The Forbes Fund	\$5,000	In-kind
Sept. 1, 2005 – Aug. 31, 2010	"Pennsylvania & Ohio Public Health Training Center"	HRSA	\$1.5 million	15%
May 2006 – Aug. 2006	One-Stop Shop for Continuing Education in Preparedness	Pa. Department of Health	\$125,000	5%

Years	Grant or Contract Title	Source	Amount	Effort
July 2006 – Dec. 2006	Local Public Health Department Plan for Northampton County, PA	Two Rivers Health & Wellness Foundation; Dorothy R. Pool Trust	\$55,000	5%
Jan. – April 2007	Local Public Health Department Plan for Lehigh Valley, PA	Two Rivers Health & Wellness Foundation; Dorothy R. Pool Trust	\$30,000	5%
Sept. 2006 – Sept. 2007	One-Stop Shop for Continuing Education and Regional Preparedness Leadership Institute	Pennsylvania Department of Health	\$260,000	5%
Sept. 2008 – Sept. 2013	Preparedness & Emergency Response Research Center	CDC	\$1.7 million	20%
July 2009- June 2014	Preparedness Policy Project, in Models of Infectious Disease Agent Studies	National Institutes of Health	\$130,000 project (in \$9.8 million program project grant)	15%

Grants & Contracts as Co-Principal Investigator

Years	Grant or Contract Title	Source	Amount	Effort
1996	“Community Care Needs Assessment Project for McKean County, PA”	Blue Cross of Western Pennsylvania	\$33,000	5%

Grants & Contracts as Co-Investigator

Years	Grant or Contract Title	Source	Amount	Effort
Sept. 1997 - Aug. 2000	“Interdisciplinary Prevention in Rural Communities”	HRSA, as sub-award from the W. Md. Area Health Education Center	\$30,000	5%
June 2004 – May 2006	“Strategic Medical Intelligence Initiative”	U.S. Department of Justice	\$150,000	5%
Sept. 2009 – Sept. 2014	“Informatics Center of Excellence – II” (<u>application pending</u>)	Centers for Disease Control & Prevention	\$150,000	10%

Invited Lectureships & Major Seminars Related to Research

Date	Invited Lecture Title	Venue
April 18, 2001	"Sustaining Practice in Schools of Public Health" (with M Eggleston)	Spring Retreat of the Council of Practice Coordinators, Association of Schools of Public Health, San Diego, CA
June 13, 2003	"Reuniting Schools of Public Health & Public Health Practice"	Institute of Medicine Forum on Emerging Infections, Washington, DC
October 14, 2003	"Emergency Preparedness & Response in Pennsylvania: A Lot of Parts; A System Not"	Symposium of the Pennsylvania Newspaper Association, Harrisburg, PA,
November 17, 2003	"New Paradigms of Practice-Based Research: IOM Recommendations & Schools of Public Health" (with B. Quill)	Annual Meeting of the American Public Health Association, San Francisco, CA,
March 29, 2004	"Training Scenarios for Integrated Response to a Smallpox Attack"	Institute of Medicine Committee on Smallpox Vaccination Program Implementation, National Academies of Science, Washington, DC
September 14, 2004	"Epidemiologists in the Public Health Workforce" for <i>When Science Meets Policy Session</i>	American College of Epidemiology Annual Meeting, Boston, MA
October 15, 2004	"Academic Community-Based Research in Pennsylvania: University of Pittsburgh Graduate School of Public Health"	Annual Meeting of the Pennsylvania Public Health Association, Philadelphia, PA
June 2, 2005	"Shared Evaluation Approaches Yield Better Partners"	First All-Grantees Meeting of the Bureau of Health Professions, Health Resources and Services Administration, Washington, DC
November 6, 2008	"Preparedness & Emergency Response Research Center at the University of Pittsburgh"	CDC Preparedness & Emergency Response Research Centers Grantees Meeting, Atlanta, GA
January 22, 2009.	"Preparedness Adaptive Response Models"	CDC/COTPER Preparedness & Emergency Response Research Centers Webinar Series 2009, Session I
February 18, 2009	"Targeting System Improvements Using Metrics and Models of Performance"	Opening Plenary Session of the Preparedness Summit of the National Association of County & City Health Officials, San Diego, CA
February 24, 2009	"Health Reform in an Information Age: the Role of the Electronic Medical Record"	World Health Organization Winter School 2009 on Evidence-Based Practice, Clinical Guidelines & Quality Management in Health Promotion, Windber, PA

PUBLICATIONS

Refereed Articles

1. **M.A. Potter**, "Taxation of Nonprofit Hospitals: A Cost Impact Model," *Hospital and Health Services Administration*, Spring 1992, 37 (1): 89-102.
2. **M.A. Potter** and S.E. Settle. "Toward a Consensus for Health Care Reform: The Use of Focus Group Interviews," *Health Services Management Research*, May 1994, 7 (2): 101-110.
3. **M.A. Potter** and B.B. Longest, Jr. "The Divergence of Federal and State Policies on the Charitable Tax Exemption of Nonprofit Hospitals," *Journal of Health Politics, Policy and Law*, Summer 1994, 19 (2): 393-419.
4. K. Wright, J. Nelson, **M.A. Potter**, and B. Quill (core editing team), "Demonstrating Excellence in Academic Public Health Practice," *Journal of Public Health Management and Practice*, January 2000, 6 (1): 10-24.
5. **M.A. Potter**, C.L. Pistella, C.I. Fertman, and V.M. Dato, "Needs Assessment and a Model Agenda for Training the Public Health Workforce," *American Journal of Public Health*, August 2000, 90 (8): 1294-1296.
6. V.M. Dato, **M.A. Potter**, C.I. Fertman. Training Readiness of Public Health Agencies: A Framework for Assessment. *Journal of Public Health Management & Practice* 2001, 7 (4), 91-95.
7. **M.A. Potter**. A Twenty-First Century Call for Public Health Workforce Development. *Journal of Public Health Management & Practice* 2001, 7 (4), vi-vii.
8. **M.A. Potter** and A. Kindling. Collaborating for Faculty and Workforce Development in Allegheny County, Pennsylvania. *Public Health Reports* 2001, 116 (Mar.-Apr.), 186-188.
9. V.M. Dato, **M.A. Potter**, C.I. Fertman, C.L. Pistella. A Capacity Mapping Approach to Public Health Training Resources. *Public Health Reports* 2002, 117 (Jan.-Feb.), 20-27.
10. **M.A. Potter** and M.M. Eggleston, Supporting Academic Public Health Practice: A Survey of Organizational Structures in Public Health Schools. *Journal of Public Health Management & Practice* 2003, 9 (2), 165-170.
11. **M.A. Potter**, G. Barron, and J.P. Cioffi. A Model for Public Health Workforce Development Using the National Public Health Performance Standards Program. *Journal of Public Health Management and Practice* 2003, 9(3), 25-33.
12. **M.A. Potter**, C.E. Ley, C.I. Fertman, M.M. Eggleston, and S. Duman. Evaluating Workforce Development: Perspectives, Processes, and Lessons Learned. *Journal of Public Health Management and Practice* 2003, 9 (6): 489-495.
13. J.M. Trauth, J. Jernigan, S.M. Myers, **M. Potter**, et al. Developing an Academic-Community Partnership in the Context of Pennsylvania's State Health Improvement Plan. *Public Health Reports* 2003, 118 (Mar.-Apr.): 169-174.
14. **M.A. Potter**, H.K. Burns, G. Barron, A. Grofebort, and G.D. Bednarz. Cross-Sector Leadership Development for Preparedness. *Public Health Reports* 2005, 120: July/August Supplement 1, 109-115.
15. **M.A. Potter**, P. Sweeney, C. Thomas, T.M. Miller, and T. Gourley, "Connecting Silos: The Legal Bases for Public Health Emergency Response in Pennsylvania," *Journal of Public Health Management and Practice* 2005 (Supplement, November): S50-S56.
16. **M.A. Potter**, B. Quill (editors), "Demonstrating Excellence in Practice-Based Research for Public Health," *Public Health Reports* 2006, 121 (January-February), special tear-out section.
17. **M.A. Potter** and T. Fitzpatrick, "Funding for Local Public Health: Observations from Six Case Studies," commissioned for *Journal of Public Health Management and Practice* 2007, 13 (3): 163-168.

18. **M.A. Potter**, P. Sweeney, A.D. Iuliano, and M.P. Allswede, "The Evidence Base for Performance Standards in the Detection & Containment of Infectious Disease Outbreaks," *Journal of Public Health Management and Practice*, 2007, 13(5): 510-518.
19. J. Butler, B. Quill, and **M.A. Potter**, "Perspectives on the Future of Academic Public Health Practice," *Public Health Reports*, January/February 2008, 123(1): 102-105.
20. **M.A. Potter**, C.I. Fertman, M. Eggleston, F. Holtzhauer, and J. Pearsol, "The Public Health Training Center Experience: Professional Continuing Education at Schools of Public Health," *Journal of Public Health Management & Practice* 2008, 14(4), E10-E16.
21. K.M. Gebbie, **M.A. Potter**, Beth Quill and Hugh Tilson, "Education for the profession of public health: a new look at the Roemer proposal," *Public Health Reports*, 2008, 123 (Supp.2): 18-26.
22. J.R. Lave and **M.A. Potter**, "Pennsylvania Medical Assistance: Connections within the Commonwealth's Public Health System," *Commonwealth: A Journal of Political Science* 2008, 14 (December): 163-184.
23. **M.A. Potter**, "The Public Health System of the Pennsylvania Commonwealth: Where Do We Go from Here?" *Commonwealth: A Journal of Political Science* 2008, 14 (December): 1-6.
24. **M.A. Potter** (Chair), J. Burdine, L. Goldman et al. (Core Editing Team), "Demonstrating Excellence in the Scholarship of Practice-Based Service for Public Health," *Public Health Reports* 2009 ASPH Special Publication (July-August): 1-16.
25. S.L. Mercer, L.W. Green, M. Daniel, **M.A. Potter**, R.S. Olds, M. Cargo, J. Fletcher, E. Reed-Gross, "Results of Reliability Testing of Guidelines for Community-Based Participatory Research," in preparation for *American Journal of Public Health*.

Books and Book Chapters

1. **M.A. Potter**, K.M. Gebbie, and H. Tilson, "The Public Health Workforce," Chapter 8 in *Public Health Administration: Principles for Population-Based Management*, second edition (edited by L.F. Novick, C.B. Morrow, and G.P. Mays), Boston, MA: Jones & Bartlett Publishers (2007), pages 225-260.
2. S.L. Mercer, L.W. Green, **M.A. Potter**, M. Cargo, M. Daniel, R.S. Olds, E. Reed-Gross, "Reliability-Tested Guidelines for Assessing Participatory Research Projects," Appendix C in *Community-Based Participatory Research for Health: From Process to Outcomes*, second edition (edited by M. Minkler and N. Wallerstein), San Francisco: Jossey-Bass, An Imprint of John Wiley & Sons, Inc. (2008), pages 407-418.

Published Proceedings

1. **M.A. Potter**, "Schools of Public Health: Meeting the Workforce Challenge of Emerging Infections," in *Ensuring an Infectious Disease Workforce. Education and Training Needs for the 21st Century, Workshop Summary of the Forum of Microbial Threats, Board on Global Health, Institute of Medicine* (edited by S.L. Knobler, T. Burroughs, A. Mahmoud, and S.M. Lemon). Washington, DC: National Academies Press (2006), pages 76-82.

Invited Articles

1. **M.A. Potter**, "The Cost of Excess Hospital Beds: What Doctors Can Do," *Allegheny County Medical Society Bulletin*, January 14, 1989, 78 (2).
2. **M.A. Potter** and A. Kindling. "Bridging the Waters" Revisited: Academia and Practice Collaborate Across the Cultural Divide. *The Link. Quarterly Bulletin of the Council on Linkages Between Academia and Public Health Practice*. Fall 2000. Volume 14 (Issue 2): 1, 5.

3. **M.A. Potter**. Strategy: Access competency-based training through state and regional public health training programs. *Companion Document to Healthy People 2010 Workforce Development Objectives*, Public Health Foundation, 2001.

Review Articles

1. E.L. Baker, **M.A. Potter**, D.L. Jones, S.L. Mercer, J.P. Cioffi, L.W. Green, P.K. Halverson, M.Y. Lichtveld, D.W. Fleming, "The Public Health Infrastructure and Our Nation's Health," *Annual Review of Public Health* 2005, 26: 303-318.

Presentations

1. **M.A. Potter**, "Update on Workforce Training Initiatives in Schools of Public Health" (Session Presider); "University of Pittsburgh's Northeast Workforce Training Project" with V.M. Dato. Academic Public Health Caucus of the American Public Health Association Annual Meeting, Chicago, IL, November 7-11, 1999
2. **M.A. Potter**, "Maximizing Use of Technology for Programs & Training," 18th National Conference on Health Education and Health Promotion co-sponsored by the Association of State and Territorial Directors of Health Promotion and Public Health Education and the Society for Public Health Education, Denver, CO, May 17, 2000
3. **M.A. Potter**, "Collaborating for Faculty- and Workforce-Development in Allegheny County, PA," Combined Annual Meetings of the National Association of County & City Health Officials and the Association of State and Territorial Health Officials, Los Angeles, CA. July 19, 2000
4. **M.A. Potter**, "Public Health Workforce Competencies," Annual Meeting of the Pennsylvania Public Health Association, Harrisburg, PA, October 4, 2000
5. **M.A. Potter** and V.M. Dato, "Increasing the Availability of Distance-Accessible Programs in Graduate Public Health Education," Annual Meeting of the American Public Health Association, Boston, MA, November 13, 2000
6. **M.A. Potter** and M. Eggleston, "Survey of Practice Activities in Schools of Public Health," Annual meeting of the Community-Campus Partnerships for Health, San Antonio, TX, May 5, 2001
7. **M.A. Potter**, V.M. Dato, J. Erlen, J. Haley, C. Washburn, M. Eggleston, and J.L. Thompson, "Public Health 101: Training Course from Needs Assessment to the Web," Annual Meeting of the American Public Health Association, Atlanta, GA, October 22, 2001
8. **M.A. Potter** and J. Haley, "Moving from the Classroom to the worksite: Comparing Training with Traditional Teaching," Annual Meeting of the American Public Health Association, Atlanta, GA, October 22, 2001
9. **M.A. Potter**, "The Response of Public Health Schools to Terrorist Attacks" (Facilitator of Panel Discussion), Annual Business Meeting of the Academic Public Health Caucus, American Public Health Association, Atlanta, GA, October 23, 2001
10. **M.A. Potter**, G Barron, J Cioffi, and P Halverson, "Evaluating a Public-Health Training Program with the National Public Health Performance Standards," First Meeting of the Public Health Systems Research Affiliate of the Academy for Health Services Research and Health Policy, Washington, DC, June 22, 2002

11. S.L. Mercer, **M.A. Potter**, and L.W. Green "'Participatory' Research: Guidelines and Lessons from the CDC's Extramural Prevention Research Program," Annual Meeting of the American Public Health Association, Philadelphia, PA November 12, 2002
12. **M.A. Potter**, G. Barron and J.P. Cioffi, "Evaluating the Investment in Workforce Development Using the National Public Health Performance Standards," Annual meeting of the American Public Health Association, Philadelphia, PA, November 13, 2002
13. **M.A. Potter**, "Federalism and the Challenge of Emergency Preparedness in Public Health," 2003 Annual Meeting of the Law and Society Association, Pittsburgh, PA June 6, 2003
14. **M.A. Potter**, C.E. Ley, G. Barron, and C.I. Fertman, "Evaluation of Public Health Workforce Training: Lessons Learned" (with), Academy Health Annual Research Meeting, Nashville, TN, June 28, 2003
15. S.L. Mercer, L.W. Green, **M.A. Potter**, E.E. Fraser, K.D. Coleman, and J.K. French, "Community-Based Investigators Talk to Funders: What Modifications Could Funding Agencies Make to Their Programs to Promote Successful Participatory Research?" Annual Meeting of the American Public Health Association, San Francisco, CA November 18, 2003
16. H.K. Burns (presenter), **M.A. Potter**, J. Dunbar-Jacob, and J.B. May, "Monitoring the Nursing Workforce in Pennsylvania: Survey Results and Policy Implications," Annual Research Meeting of Academy Health, San Diego, CA June 9, 2004
17. **M.A. Potter**, M.M. Eggleston, G. Barron, G.D. Bednarz, C.E. Ley, C.I. Fertman, and E.L. Cook (presenter) , "Evaluation of Strategic Workforce Development in a Local Public Health Agency," Annual Research Meeting of Academy Health, San Diego, CA, June 6, 2004
18. S.L. Mercer (presenter), **M.A. Potter**, E.E. Fraser, J. Devine, R. Borwankar, and L.W. Green , "Academic Productivity and Career Progression from Community-Based and Participatory Research: Are There Rewards?" Annual meeting of the American Public Health Association, Washington, DC, November 8, 2004
19. S.L. Mercer, J.R. Devier, V.J. Brown, **M.A. Potter**, R.S. Olds, M. Daniel, and L.W. Green , "How Choosing Different Models of Participatory Research Influences Ratings on Scales Proposed for Peer Review and Funding Decisions," Annual Meeting of the American Public Health Association, Washington, DC, November 8, 2004
20. S.L. Mercer (presenter), J.R. Devier, M. Daniel, V.J. Brown, R.S. Olds, **M.A. Potter**, M. Cargo, and L.W. Green, "The Guidelines for Participatory Research: Assessing Their Reliability, Validity, and Usefulness to Funders for Peer Review of Participatory Research Applications," Midyear Conference of the Society for Public Health Education, Boston, MA, April 13-16, 2005
21. **M.A. Potter**, P. Sweeney, D. Iuliano, and M. Allswede, "A Good Outbreak is Hard to Find: Seeking Performance Indicators for Evaluation of Preparedness Training," Annual Research Meeting of Academy Health, Boston, MA, June 26-27, 2005
22. **M.A. Potter**, P. Sweeney, D. Iuliano, and M. Allswede, "A Good Outbreak is Hard to Find: Seeking Performance Indicators for Evaluation of Preparedness Training," Annual Meeting of the Pennsylvania Public Health Association, Pittsburgh, PA October 25, 2005
23. **M.A. Potter**, "Preparedness for Public Health Emergencies in Pennsylvania: The Legal and Policy Implications, 133rd Annual Meeting of the American Public Health Association, Philadelphia, PA, December 4-8, 2005

24. **M.A. Potter** and T. Fitzpatrick, "State Funding Formulas for Local Public Health," Public Health Systems Research Conference (sponsored by the Robert Wood Johnson Foundation), Washington, DC, February 9, 2006
25. **M.A. Potter** and T. Fitzpatrick, "State Funding Formulas for Local Public Health," Annual Meeting of the American Public Health Association, Boston, MA, November 6, 2006
26. C.J. Lin, **M.A. Potter**, and H. Burns, "Private Contracting for Clinical Public Health Services: A Study of Cost and Profitability," Public Health Systems Research Interest Group, Annual Research Meeting of Academy Health, Orlando, FL, June 2, 2007

Non-Print Media

M.A. Potter. Web-based self-instructional course, "Public Health 101," course designer and author of Part II, "Public Health Law." Accredited for CEUs. Initial posting in 2002; revised 2009. Access at www.pahealthinfo.net and <https://www.hsconnect.pitt.edu/HSC/home/index.do>

Letters to the Editor and Book Reviews

1. **M.A. Potter.** "Health Care Reform and the Preemption (If Not the End) of Ideology," book review of The Logic of Health Care Reform by Paul Starr, *Institute of Politics REPORT*, Winter 1993/94.
2. **M.A. Potter,** "Pennsylvania must update public health laws," *Pittsburgh Post-Gazette*, January 5, 2005, page A-18.

Monographs & Policy Reports

1. **M.A. Potter,** Project Team Leader. *Health Care for the Medically Indigent in Southwestern Pennsylvania*, HPI Policy Series #15, September 1988, Health Policy Institute, University of Pittsburgh (265 pages, plus appendices).
2. **M.A. Potter,** Project Director. *The Tax Exempt Status of Western Pennsylvania Hospitals: Bases for Exemption; Implications of Change*, HPI Policy Series #16, April 1990, Health Policy Institute, University of Pittsburgh (191 pages, plus appendices).
3. **M.A. Potter,** Project Director. *A New Health Care System for Southwestern Pennsylvania: Focus Group Interviews*, HPI Policy Series #18-A, March 1992, Health Policy Institute, University of Pittsburgh (31 pages, plus appendices).
4. **M.A. Potter,** Project Team Leader. *A New Health Care System for Southwestern Pennsylvania: Vision, Decision, and Strategy*, HPI Policy Series #18-B, June 1993, Health Policy Institute, University of Pittsburgh (68 pages, plus appendices).
5. **M.A. Potter,** and A.G. Leak. *Health Care System Change and Its Employment Impacts in Southwestern Pennsylvania*, Health Policy Institute White Paper, April 1995, Health Policy Institute, University of Pittsburgh (50 pages, plus appendices).
6. **M.A. Potter,** *Access to Health Care in Southwestern Pennsylvania: Current Status and Policy Alternatives*, Health Policy Institute Issue Brief, December 1995, Health Policy Institute, University of Pittsburgh (18 pages, plus appendices).
7. **M.A. Potter.** McKean County Health Needs Assessment: Report on Focus Groups. University of Pittsburgh, March 19, 1997.

8. G.M. Marsh, **M.A. Potter** (Evaluation Project Director and Co-Principal Investigator), C.J. Lin, E.M. Ricci, A. Medsger, and L. Schall. *Report on Year One of the Community Health Project: November 1, 1996 through October 31, 1997*, submitted to the Hon. Daniel F. Hoffmann, Secretary, Pennsylvania Department of Health, by the Center for Public Health Practice, University of Pittsburgh, December 1997 (39 pages, plus appendices).
9. J. Buchanich, C.R. Keane, C.J. Lin, G. Marsh, A. Medsger, **M.A. Potter**, (Evaluation Study Director and Co-Principal Investigator), E.M. Ricci, and L. Schall. *Evaluation Study of the Community Health Project: Findings and Recommendations*, submitted to the Hon. Gary L. Gurian, Acting Secretary, Pennsylvania Department of Health, by the Center for Public Health Practice, University of Pittsburgh, April 7, 1999 (86 pages, plus appendices; authors listed in alphabetical order).
10. **M.A. Potter**, A. Kindling. "Bridging the Waters' Revisited: Academia and Practice Collaborating Across the Cultural Divide," *The Link*, Quarterly Bulletin of the Council on Linkages Between Academia and Public Health Practice (Fall 2000).
11. **M.A. Potter**, M.M. Eggleston, E. Gettig, and A. Sain. Public Health Content in "All-Hazards" Training. A Comparison of the Centers for Disease Control and Prevention's Competencies for Public Health Workers and the Office of Domestic Preparedness' Weapons of Mass Destruction Training Program. Center for Public Health Preparedness, Center for Public Health Practice, Graduate School of Public Health, University of Pittsburgh, March 2004.
12. **M. Potter**, Section 1, "Present Law: Pennsylvania's Preparedness Capacity" and Section 3, "Disconnects in Pennsylvania Public Health Policy," in *Status Report: Preparedness for Health Emergencies in Pennsylvania: Implications for Public Policy* (C. Thomas, editor), University of Pittsburgh Institute of Politics, March 2005.
13. S. Mercer (principal investigator), **M.A. Potter** (co-principal investigator), and L.W. Green (technical guidance). *Learning from Principal Investigators of Research Projects Funded Through the Extramural Prevention Research Program: How Can CDC Best Support Participatory Research and the Dissemination and Translation of Research Findings?* Prepared for the Chief Science Officer, Centers for Disease Control and Prevention under Contract No. 200-1999-00064, TO No. 01 (C-07). Academy for Educational Development, September 2005.
14. Centers for Public Health Preparedness Network. *2006/2007 Evidence-Based Gaps Collaboration Group Report*, **M. Potter** (chair). Association of Schools of Public Health, October 2007. Access at <http://preparedness.asph.org/documents/Evidence-Based%20Gaps%20CG-FINAL.pdf>.
15. **M. Potter** (chair), J. Burdine, L. Goldman, D. Olson, L. Rowitz, G. Silver, L. Smith, A. Villeneuve (Core Editing Team). *Demonstrating Excellence in the Scholarship of Practice-Based Service for Public Health*. Association of Schools of Public Health (in press for 2009).

SERVICE**University & Institutions of Higher Learning (current and past five years)**

Years	Committee	Position
1995-2004	Educational Policies and Curriculum Committee, Graduate School of Public Health, University of Pittsburgh	Ex Officio Member
1999-2002	Community Relations Committee, Senate of the University of Pittsburgh, University of Pittsburgh	Elected Member
2001 - 2006	Porter Prize Committee, Graduate School of Public Health,	Appointed Member
2001 - 2005	Advisory Board, Programs for Health Care to Underserved Populations, University of Pittsburgh School of Medicine	Appointed Member
2001	Health Services Industry Advisory Board, College of General Studies, University of Pittsburgh	Appointed Member
2002 – ongoing	Advisory Committee, Center for Rural Health Practice, University of Pittsburgh at Bradford	Appointed Member
2002-2003	National Preparedness Work Group, and Office of Vice Provost for Research, University of Pittsburgh	Appointed Member; Chair, Public Health & Preparedness
2003-2009	Center for National Preparedness, University of Pittsburgh	Appointed Co-Chair
July 17-18, 2003	“Realizing a Region: Intergovernmental Cooperation and Governance in Southwestern Pennsylvania,” for the Elected Officials Retreat, Institute of Politics, University of Pittsburgh	Appointed Resource Person
2004-2007	Accreditation Committee, Graduate School of Public Health, University of Pittsburgh	Appointed Chair
2004-2005	Ad Hoc Search Committee for Assistant Professor, Department of Behavioral and Community Health Sciences	Appointed Chair
2005	Ad Hoc Search Committee for Executive Director, Center for Public Health Preparedness	Appointed Chair
2007-2009	Ad Hoc Search Committee for Director, Center for Rural Health Practice, University of Pittsburgh at Bradford	Appointed Member
2008-2009	Ad Hoc Search Committee for Chair, Dept. of Health Policy & Management, Graduate School of Public Health, Univ. of Pittsburgh	Appointed Member

Editorial Boards and Editorships

Date	Position	Organization
July 2001	Issue Editor, special issue on public health workforce development	<i>Journal of Public Health Management and Practice</i>
2006 (ongoing)	Member, Editorial Board	<i>American Journal of Disaster Medicine</i>
2007-2008	Issue Editor, special issue on public health in Pennsylvania	<i>Commonwealth: A Journal of Political Science</i>

Manuscript and Other Document/Publication Review

Dates	Journal or Publication Title
1999 – present	Reviewer, <i>Journal of Public Health Management and Practice</i>
2007	<i>The Public Health Memory Jogger™ II</i> , a publication of GOAL/QPC and the Public Health Foundation
2007 – present	<i>American Journal of Disaster Medicine</i>
2007 – present	<i>Public Health Reports</i>
2008 – present	<i>American Journal of Preventive Medicine</i>
2008 – present	<i>American Journal of Public Health</i>

Review Panels and Advisory Boards (National)

Date	Position	Organization: Review or Advisory Activity
1994- 1996	Invited Member	Western Consortium for Public Health, University of California/San Francisco, National Research Advisory Committee for the Community Benefit Research Initiative: policy research
1996 – 2000	Reviewer	Association of Schools of Public Health, the Centers for Disease Control, and the U.S. Health Resources and Services Administration: selection of interns and fellows through competitive applications process
1999 – present	Invited Member	Pennsylvania Department of Health, Advisory Committee for the Public Health Institute: training needs assessment of public health professionals
1999	Invited Member	U.S. Health Resources and Services Administration, Division of Associated, Dental and Public Health Professions, Advisory Committee: conceptualizing and implementing the Public Health Training Centers Grant Program
1999 - 2000	Invited Member	Southeast Public Health Training & Curriculum Project, Advisory Committee: training for public health professionals

Date	Position	Organization: Review or Advisory Activity
2000-2001	Member	Centers for Disease Control & Prevention: Working Group on Public Health Competencies
2001-2002	Reviewer	Academic Public Health Caucus of the American Public Health Association: Abstract review for Annual Meeting presentations
2002:	Invited Delphi Panelist	Association of Schools of Public Health, Core Competencies Project: development of academic public health competencies for the MPH degree
2003	Reviewer	Academy Health: abstract selection for Public Health presentations at the Annual Research Meeting
2005 - 2007	Invited Member	Robert Wood Johnson Foundation: Advisory Committee for the Public Health Finance Project
2007	Reviewer	Institute of Medicine, Committee on Training Physicians for Public Health Careers, Board on Population Health and Public Health Practice: reviewer for report titled <i>Training Physicians for Public Health Careers</i> , by L.M. Hernandez and A.W. Munthali (eds.), The National Academies Press, Washington, DC (2007)
2007 – 2008	Invited Member	New York Academy of Medicine and Trust for America's Health: Advisory Group for the <i>Blueprint for a Healthier America Project</i> sponsored by the Robert Wood Johnson Foundation
2008-2013	Invited Member	Preparedness & Emergency Response Research Center, Johns Hopkins University, Project 4: “Legal and Ethical Issues in Mental Health”

Leadership in Professional Organizations (National)

Date	Leadership Position	Organization
2001-2002	Vice Chair	Council of Practice Coordinators, Association of Schools of Public Health
2001	Acting Chair	Council of Practice Coordinators, Association of Schools of Public Health
2004-2005	Chair	Leadership Council for the National Network, Public Health Training Centers, of the U.S. Health Resources & Services Administration
2008-2010	Chair	Public Health Foundation, Washington, DC: Board of Directors
2006-2007	Chair	Centers for Disease Control & Prevention, Coordinating Office for Terrorism Preparedness & Emergency Response, co-sponsored by the Association of Schools of Public Health: Collaboration Group to conduct literature review and prepare report on <i>Evidence Gaps in Education & Training for Public and the Health Preparedness</i>

Date	Leadership Position	Organization
2006-2007	Chair	Association of Schools of Public Health, Council of Practice Coordinators: Editorial Team to draft and edit white paper <i>Demonstrating Excellence in the Scholarship of Practice-Based Research for Public Health</i>

Service to Governmental and Other Public Organizations

Date	Position	Beneficiary: Service Activity
1998-1999:	Member	Association of Schools of Public Health: Distance Learning Task Force
2002	Member	Association of Schools of Public Health: Subcommittee on Service Criterion for Public Health Schools Accreditation
2003-2005	Member	Association of Schools of Public Health: Consultation Committee for Public Health Preparedness
2003-2008	Member	Association of Schools of Public Health: Deans' Public Health Practice Committee
1992-1993	Member	Pennsylvania Department of Public Welfare, Governor's Task Force to Reduce Welfare Dependency: Chair, Medical Assistance Working Group
1996 - 1999	Member	Pennsylvania Department of Public Welfare: Medical Assistance Advisory Committee
1998	Oral Board Examiner	Allegheny County Health Department: review of applicants for hiring and promotions
2002 - 2005	Member	Pennsylvania Department of Health: Statewide Bioterrorism Preparedness Advisory Committee
2003 - present	Faculty Associate	Legislative Office for Research Liaison, Pennsylvania House of Representatives: consultation for legislative issues
2006-present	Member	Public Health Foundation, Washington, DC: Board of Directors
2008-present	Chair	Commonwealth of Pennsylvania, Joint State Government Commission: Advisory Committee for the Review of Public Health Laws in Pennsylvania

Consultantships - National Organizations

Date	Title and Organization
2002 - 2006	Fellowship with the Oak Ridge Institute for Science and Education (ORISE), serving Office of the Chief of Science in the Centers for Disease Control & Prevention

Consultantships - State & Local Organizations

Date	Title and Organization
1994-1995	Steering Committee Member, Allegheny County Unified System of Local Health Care Management, Allegheny County, PA
1997-1998	Health Occupations Students of America, Carrick (Pittsburgh) High School
2001	Department of Psychiatry, School of Medicine, University of Pittsburgh
2006 - 2007	Interim Board of Health of Northampton County Pennsylvania, on Plan for a Northampton County Health Department, under contract to the Dorothy Rider Pool Trust and the Two Rivers Health & Welfare Foundation

Service to Community-Based Organizations

Year(s)	Position: Organization	Service Activity
1989-1992	Member; Chair of Resource Development Committee: Foster Grandparent Program of Allegheny, Beaver, and Butler Counties (federally funded nonprofit)	Advisory Council
1993-1994	Attorney for Project Challenge: Allegheny County Bar Association	Pro Bono legal services
1993-1995	Member, Ethics Task Force: Hospital Council of Western Pennsylvania	Advisory Committee
1995-1997	Member, Models Task Force: Hospital Council of Western Pennsylvania	Advisory Committee
1996-1997	Member, Leadership Committee, Center for Healthcare Innovation: Hospital Council of Western Pennsylvania	Advisory Committee
1996-2006	Member; Recruitment and Selection Committee Chair: Pittsburgh Schweitzer Fellows Program	Advisory Board
2006-2007	Dorothy Rider Pool Trust, Allentown, Pennsylvania	Advisor
2004-2007	Member: Hospital Council of Western Pennsylvania	Board of Directors

Other Related Service and Volunteer Activities

Year or Date	Position: Organization	Service Activity
February 22, 1993	Witness: Healthcare Committee of the Pennsylvania Economic Development Partnership on Managed Competition	Testimony on “A Health Care System for Pennsylvania”
June 1, 1999	Witness: Pennsylvania Attorney General’s Task Force on Family Violence	Testimony
July 31, 2002	Witness: Health & Welfare Committee, Pennsylvania House of Representatives,	Testimony on Pennsylvania's Preparedness for a Bio-Terrorism Incident
July 14, 2004	Invited testimony before the Democratic Policy Committee of the Pennsylvania General Assembly, Hearing on Access to Health Care	
November 17, 2005	Panelist: Pennsylvania House of Representatives Veterans Affairs and Emergency Preparedness Committee, sponsored by the Legislative Office for Research Liaison	Presentation on “Lessons from Katrina”